

The 6 Phases of an Operational Diagnostic Engagement



1 *Assessment*

Collect Operational Diagnostic Questionnaire responses completed by Client's subject matter experts



2 *Review*

Analyze Questionnaire data to produce an agenda for evaluation process



3 *Evaluation*

Assess, through employee interviews, Client's *people* and *processes*, focusing on systems, workflows, and functions



4 *Research*

Investigate potential solutions to Client's pain points, ensuring long-term profitability and scalability



5 *Deliver*

Propose findings, recommendations, and implementation timeline to Client



6 *Align*

Discuss conclusions to determine strategy and next steps

Conducting an **Operational Diagnostic**

- ▶ Provide full analysis & documentation of back office systems and technology:
 - *Reporting*
 - *Account Opening/Transfer Process*
 - *CRM*
 - *Custodian/Clearing*
 - *End-to-End Workflow*
 - *Billing*
 - *Ongoing Service Model*
 - *Financial Planning*
 - *Compliance*
 - *Document Management*
 - *Trading/Rebalancing*
 - *Client Portal*
- ▶ Present a report with high-level findings and in-depth analysis suggesting:
 - How back office systems can run more efficiently
 - What workflows should be restructured
 - How to better integrate collective systems/overall infrastructure
 - What, if any, systems can be updated/replaced
 - Better definitions of roles and responsibilities as they pertain to our recommendations